

## INTEGRATED CARE FUND UPDATE March 2018

### **Integrated Care Fund – Allocation and Spend to Date**

- 1.1 The ICF was first allocated to the shadow partnership in 2015/16 with the award of £2.13m per annum (2.13% of £100m p.a.), a total allocation of **£6.39m** over the 3 years of the programme. Since then, a number of projects have been ratified by the IJB with a combined spend to date of **£3.141m**. Analysis of resource directed and projected spend to 31<sup>st</sup> March 2018 is detailed in **Table 1** below.
- 1.2 Whilst **£5.687m** of the **£6.390m** total ICF resource has been directed by the IJB, at 31 January 2018, only **£3.141m** (55%) has been recorded as spent. Projected total spend across all projects to end of March 2018 is **£3.912m**.
- 1.3 A decision was ratified by the IJB to re-focus the fund to new proposals which support the Partnerships key priorities. These included developing health and social care services which prevent avoidable hospital admission, and to ensure timely discharge from hospital.
- 1.4 Scottish Borders Council have a projected overspend to the 31<sup>st</sup> March 2018 on the level of Home Care hours and Care Home Beds as part of the work to improve the rate of discharge from hospital, and supporting more people within the community, as part of admission avoidance. This amounts to £443k above base allocation. This has been included as a pressure for the ICF within the 2017/18 budget. The remaining ICF balance at 31<sup>st</sup> March 2018 is therefore projected to be **£0.703m**.
- 1.5 Three projects previously ratified by the IJB have incurred additional unforeseen expenditure to the value of £73,313 as detailed in 3.1 below.
- 1.6 Nine projects ending by March / April 2018 with an allocation of £942,295 are forecasting an underspend of £168,488 as detailed in Table 2 below.
- 1.7 Thirteen projects are continuing beyond March 2018 with an original allocation of £3,360,945 as detailed in Table 3 below. No further allocation is requested for these projects.
- 1.8 Eight projects are continuing beyond March 2018 with an original allocation of £1,485,970 as detailed in Table 4 below. These projects are requesting a further allocation of £428,240 to complete.

**Table 1 – Summary of ICF Projects Approved to Date with Resources Directed / Spent**

	Resource Directed £	Expenditure to 31 January £	Projected Spend to 31 March £
<b>IJB Approved Projects</b>			
1 Community Capacity Building	562,660	292,739	313,523
2 Independent Sector representation	93,960	75,330	93,960
3 Community Transport Hub	139,000	89,892	139,000
4 Mental Health Integration	37,393	37,393	37,393
5 My Home Life	71,340	71,340	71,340
6 Delivery of the Autism Strategy	99,386	36,896	43,826
7 BAES Relocation	241,000	224,568	224,568
8 Delivery of the ARBD pathway	102,052	20,206	50,206
9 Health Improvement ( <i>phase 1</i> ) and extension	38,000	16,000	16,000
10 Stress & Distress Training	166,000	58,945	70,000
11 Transitions	65,200	37,199	37,500
12 Delivery of the Localities Plan (18 mths)	310,318	288,694	310,318
13 Locality Managers x 1 locality for 1 year	80,818	0	0
14 H&SC Coordination x 1 locality for one year	49,238	0	0
15 Community Led Support	101,216	93,610	101,216
16 The Matching Unit	133,227	97,795	120,000
17 RAD	132,755	132,755	132,755
18 Transitional Care Facility	846,600	395,556	500,000
19 Pharmacy Input	97,000	569	24,000
20 GP Clusters Project	50,000	27,000	32,500
21 Pathways of Care:			
Domestic Violence Pathway	120,000	67,935	67,935
22 Alcohol & Drug Partnership Transition	46,000	0	46,000
23 Buurtzorg Project Management	52,000	0	0
25 Discharge to Assess:			
(a) Craw Wood	495,966	126,107	210,350
(b) Hospital to Home	160,283	14,585	52,499
(c) Haylodge	245,751	7,127	245,751
Programme Delivery	706,458	486,058	528,386
<b>Social Care Allocation 2017/18#</b>	<b>443,000</b>	<b>443,000</b>	<b>443,000</b>
<b>Total</b>	<b>5,686,621</b>	<b>3,141,299</b>	<b>3,912,056</b>
Total 3-Year Allocation	<b>6,390,000</b>		
Undirected Resources Remaining	<b>703,379</b>		

## Exception Requests

2.1 Three projects which were previously ratified by the IJB have incurred a number of unforeseen costs within the 17/18 financial year. These are:

- 15. Community Led Support
- 16. The Matching Unit
- 25. Discharge to Assess: Craw Wood

The IJB is recommended to direct further ICF funding to address these additional in year costs.

2.2 Further detail on costs incurred are detailed below:

<b>15. Community-Led Support</b>	£
<b>Further resources required</b>	<b>21,216</b>
Additional costs to 31 March 2018 not included in the original proposals for the project have been / will be incurred to the 31 March 2018 in relation to venue hire and travel costs (£14,216) together with the costs of a further 2018 subscription to NDTi (£7,000).	

<b>16. The Matching Unit</b>	£
<b>Further resources required</b>	<b>7,700</b>
Due to maternity leave the Matching Unit has been operating with only 3 full time staff since 02/10/17 and as a result absence, training, meetings and annual leave have had an impact on service provision. To mitigate the impact of this the unit has required to recruit temporary cover to maintain optimum function of the service at a cost of £7,700 to the end of March 2018.	

<b>25. (a) Discharge to Assess: Craw Wood</b>	£
<b>Further resources required</b>	<b>44,397</b>
Costings for Craw Wood have increased as a result of additional refurbishment and set-up consultancy costs and refinement to the required staffing model including the role of the General Manager for Patient Flow having oversight of the service. Taking into account the original contingency a further £44,397 is required to ensure affordable provision to the end of April 2018.	

2.3 Should the IJB ratify the direction of further ICF funding to these three projects above, it will leave **£0.630m** of the ICF uncommitted and available for carry over for future direction in 18/19.

## Projects Requiring Decision

3.1 Of the 25 projects included within the ICF Programme detailed in Table 1 a number are now approaching the end of their funding lives (31<sup>st</sup> March or 30<sup>th</sup> April). These are summarised in **Table 2** below and are reporting an underspend of £168k

Table 2

Projects Ended or Ending by March/April 2018					
	Project	End-Date	Allocated Fund	Project Spend	Underspend
4	Mental Health Integration	31 March 2016	37,393	37,393	0
5	My Home Life	31 March 2018	71,340	71,340	0
7	BAES Relocation	31 July 2017	241,000	224,568	16,432
9	Health Improvement ( <i>phase 1</i> ) and extension	31 December 2016	38,000	16,000	22,000
13	Locality Managers x 1 locality for 1 year	IJB decision not to progress December 2016	80,818	0	80,818
14	H&SC Coordination x 1 locality for one year	IJB decision not to progress December 2016	49,238	0	49,238
17	RAD ( <i>need to put in full</i> )	30 September 2017	132,755	132,755	0
22	Alcohol & Drug Partnership Transition	31 March 2018	46,000	46,000	0
25c	Haylodge	30 April 2018	245,751	245,751	0
Total			942,295	773,807	168,488

The following projects were agreed and allocated a fixed resource that will continue into 18/19.

Table 3

Projects continuing with carry-over of existing allocation 18/19								
	Project	Original Allocation	Date	Additional Allocation	Date	Spend to end of March 18	Carry Over	End Date
1	Community Capacity Building	400,000	November 2015	162,660	December 2017	313,523	249,137	31 July 2019
6	Delivery of the Autism Strategy	99,386	December 2015	0		43,826	55,560	28 February 2019
8	Delivery of the ARBD pathway	102,052	February 2016	0		50,206	51,846	31 March 2019
10	Stress & Distress Training	166,000	October 2015	0		70,000	96,000	31 March 2020
11	Transitions	65,200	October 2015	0		37,500	27,700	31 March 2019
18	Transitional Care Facility	846,600	December 2016	0		500,000	346,600	31 December 2018
19	Pharmacy Input	97,000	December 2016	0		24,000	73,000	31 December 2018
20	GP Clusters Project	50,000	March 2017	0		32,500	17,500	31 December 2018
21	Domestic Violence Pathway	120,000	March 2017	0		67,935	52,065	30 June 2020
23	Buurtzorg Project Management	52,000	June 2017	0		0	52,000	31 March 2019
25a	Craw Wood	495,966	December 2017	0		210,350	285,616	30 June 2018
25b	Hospital to Home	160,283	December 2017	0		52,499	107,784	30 June 2018
	Programme Delivery	706,458	April 2015	0		528,386	178,072	31 December 2018
	<b>Total</b>	<b>3,360,945</b>		<b>162,660</b>		<b>1,930,725</b>	<b>1,592,880</b>	

The following projects request further funding and are recommended for consideration by the IJB.

Table 4

Projects requesting additional funding 18/19						
	Project	Original Allocation	Date	Existing End Date	Request for Additional Funding	Projected End Date
2	Independent Sector representation	93,960	September 2015	31 March 2018	28,165	31 March 2019
3	Community Transport Hub	139,000	October 2015	31 March 2018	65,900	31 March 2019
12	Delivery of the Localities Plan	310,318	May 2016	31 March 2018	79,652	31 March 2019
15	Community Led Support	101,216	August 2016	31 March 2018	56,673	31 March 2019
16	The Matching Unit	133,227	August 2016	31 March 2018	152,850	31 March 2019
23	Buurtzorg Project Management	52,000	June 2017	31 March 2018	45,000	31 March 2019
25a	Craw Wood	495,966	December 2017	30 June 2018	to be confirmed	to be confirmed
25b	Hospital to Home	160,283	December 2017	30 June 2018	to be confirmed	to be confirmed
Total		1,485,970			428,240	

3.2 It is expected that Projects 5, 22 and 25(c) will not require any further consideration following the conclusion of their fixed life. For the projects outlined in the table above, funding will end in March or April and the IJB is required to consider:

- Which of these projects should be mainstreamed.;
- Which of these projects require temporary extension of ICF resource, to continue the delivery of their outcomes or to further test change;
- Which of these projects should end.

The total of these requests is £428,240, with £630,000 available there is sufficient resource for the IJB to allocate for all projects should they all be agreed. This would however limit any ability to continue to fund the Discharge to Assess programme or future initiatives within the forthcoming financial year.

3.3 Projects 25a and 25b, Craw Wood and Hospital to Home, are both part of the response from the Health and Social Care Partnership to the IJB Direction "Discharge to Assess". These projects have sufficient funding already agreed by the IJB, to carry on until the end of June 2018. This should provide sufficient time for evaluation and further consideration for continuation by the IJB at a later date. If future funding is agreed, this would be a pressure on the base budget.

3.4 To assist with decision making, End of Project Reports can be seen in **Attachment One** for each project that requires consideration. The reports gives detail on outcomes and benefits achieved, strategic fit, details of any current staffing commitments and an outline of future funding requirements should the decision be taken to mainstream or extend the life of the project.

## Recommendations

The Health & Social Care Integration Joint Board is asked to **note** the current position of the ICF (Table 1).

The Health & Social Care Integration Joint Board is asked to **agree** requests for additional ICF funding in respect of Community Led Support, the Matching Unit and Craw Wood (paragraph 2.2).

The Health & Social Care Integration Joint Board is asked to consider each of the projects funded by ICF due to end March and April 2018 (Attachment 1 and Table 4) and **decide** whether projects should be mainstreamed, extended or ended.